## WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017

## **APPENDIX 1C**

Wiltshire Council	Revised	Growth &	Savings &	Other	Proposed
Service Area	2015/2016	Investment (£m)	Efficiencies (£m)	(£m)	2016/2017
Adult Social Care Operations	(£m)	(£111)	(£111)	(£111)	(£m)
Older People	49.987	5.326	(3.500)	(0.337)	51.476
Other Vulnerable Adults	11.556	0.147	0.000	0.000	11.703
Mental Health	22.048	1.139	0.000	0.000	23.187
Adult Care Commissioning, Safeguarding & Housing			0.000		
Resources, Strategy & Commissioning	1.651	0.075	0.000	(0.263)	1.463
Housing Services	4.174	0.335	(0.200)	(0.150)	4.159
Public Health & Public Protection			(3 2 2)	(* ***)	
Public Health Grant	0.000	0.000	0.000	0.000	0.000
Other Public Health & Public Protection	2.904	0.184	(0.300)	(0.282)	2.506
Leisure	0.580	0.191	(0.100)	(0.050)	0.621
Operational Children's Services			, , ,	` '	
Children's Social Care	30.506	2.661	(1.903)	0.000	31.264
0-25 Service: Disabled Children & Adults	12.807	3.641	(0.650)	(0.198)	15.600
Early Help	2.267	0.220	(0.330)	(0.174)	1.983
Learning Disability					
Learning Disability	45.269	2.074	0.000	(0.150)	47.193
Quality Assurance, Commissioning & Performance, Schools					
& Early Years Effectiveness					
School Effectiveness	1.864	0.637	(0.060)	(0.360)	2.081
Safeguarding	1.315	0.072	0.000	0.000	1.387
Funding Schools	0.000	0.000	0.000	0.000	0.000
Commissioning and Performance	8.473	0.496	(0.668)	(0.231)	8.070
Economy & Planning					
Economy & Planning	4.207	0.421	(0.579)	(0.432)	3.617
Highways & Transport					
Highways	13.911	3.587	(0.178)	(0.292)	17.028
Transport	17.437	0.050	(0.028)	(0.352)	17.107
Car Parking	(6.103)	0.063	0.000	0.000	(6.040)
Waste & Environment					
Waste	32.236	1.138	(0.328)	(0.177)	32.869
Environment Services	4.538	0.138	(0.384)	(0.281)	4.011
Communications, Community Area Boards, Libraries,					
Heritage & Arts					
Communications & Marketing	1.396	0.072	(0.110)	(0.250)	1.108
Communities, Area Boards and Health & Wellbeing Centres	1.916	0.433	(0.256)	(0.240)	1.853
Libraries, Heritage & Arts	3.671	0.343	(0.842)	(0.260)	2.912
Corporate Function & Procurement					
Corporate Function & Procurement	5.214	0.261	(0.200)	(0.398)	4.877
Finance			(0.000)		
Finance, Revenues & Benefits & Pensions	2.818	0.316	(0.250)	0.233	3.117
Revenues & Benefits - Subsidy	0.000	0.000	(0.500)	0.000	(0.500)
Legal & Governance	0.050	0.500	(0.400)	(0.040)	0.507
Legal & Governance	2.353	0.590	(0.120)	(0.316)	2.507
People & Business Services	2 242	0.220	(0.000)	(0.044)	2 400
HR & Organisational Development	3.213		(0.200)	(0.041)	3.192 3.361
Business Services Strategia Appet & Englisting Management	3.370 12.154	0.161 0.132	(0.010)	(0.160)	11.811
Strategic Asset & Facilities Management	12.154	0.132	(0.250)	(0.225)	10.287
Information Services	10.291	0.020	(0.805)	(0.025)	10.207
Corporate Directors Corporate Directors	0.801	0.026	0.000	0.000	0.827
· ·					
Members Corporate	2.006	0.000	0.000	0.000	2.006
Movement To/ From Reserves	0.000	0.000	0.000	0.000	0.000
Capital Financing	23.199	0.000	(1.300)	2.000	23.899
Restructure and Contingency	4.144	(1.010)	(11.203)	9.195	1.126
General Government Grants	(31.049)	0.000	0.000	(6.893)	(37.942)
Corporate Levys	7.859	0.000	0.000	0.000	7.859
Budget Requirement	314.983	24.965	(25.254)	(1.109)	313.585
- aaget requirement	3.7.000	2-1.000	(20.204)	(55)	2.0.000

HRA Budget (1.497) 0.522 0.000 0.000 (0.975)

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					IX 1C
GENERAL FUND SUMMARY					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	145.113	5.998	(4.146)	(4.776)	142.189
Premises	16.827	0.000	(0.200)	(0.200)	16.427
Transport	5.580	0.000	(0.028)	0.000	5.552
Supplies and Services	103.745	10.363	(13.972)	9.850	109.986
Contract Payments / Third Party	208.435	7.793	(1.655)	0.000	214.573
Transfer Payments and recharges	424.893	0.811	(1.563)	2.000	426.141
Gross Expenditure	904.593	24.965	(21.564)	6.874	914.868
Gross Income	(589.610)	0.000	(3.690)	(7.983)	(601.283)
Gross Income	(589.610)	0.000	(3.690)	(7.983)	(601.283)
Net Base Budget	314.983	24.965	(25.254)	(1.109)	313.585
HRA Budget	(1.497)	0.522	0.000	0.000	(0.975)

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017				APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Carolyn Hamblett Adult Social Care Older People					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	9.292	0.455		(0.337)	9.410	
Premises	0.015				0.015	
Transport	0.223				0.223	
Supplies and Services	(0.883)	4.871	(3.500)	0.000	0.488	
Contract Payments / Third Party	51.001				51.001	
Transfer Payments and Recharges	5.560				5.560	
Gross Expenditure	65.208	5.326	(3.500)	(0.337)	66.697	
Gross Income	(15.221)				(15.221)	
Gross Income	(15.221)	0.000	0.000	0.000	(15.221)	
Net Base Budget	49.987	5.326	(3.500)	(0.337)	51.476	
Breakdown of Growth						
Salary Growth	0.455					
Demographic growth based on population data Contractual commitments, OSJ etc	1.000 0.350					
Rebasing to affect for full year impact e.g. s,28,	0.550					
DTOCs, etc Living Wage (Possible impact £11 m over next 4	2.000					
years). Reviewing within the 2% increase for social care	0.300					
Extra growth on adults	1.221					
Total Growth		5.326	-			
Breakdown of Savings						
New Charges - Care at Home Demand Management/ Single Assessment/ Wiltshire Home First, Working with NHS to ensure efficient	(0.300)					
pathways of care and avoid dupilcation, Reviewing packages of care	(3.200)					
Total Savings		(3.500)	- -			
Breakdown of Other						
Salary Savings allocations -This will be vacant posts within the structure.	(0.237)					
Procurement Savings allocations- Reviewing proposed structure which may require redundancies	(0.100)					
Total Breakdown of Other		(0.337)	- -			
Signed Cabinet Member						
Signed Corporate Director						
Signed Associate Director	: r					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Carolyn Hamblett Adult Social Care Older Vulnerable	Operations			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	0.001				0.001
Premises	0.000				0.000
Transport	0.000				0.000
Supplies and Services	0.000	0.147			0.147
Contract Payments / Third Party	7.875				7.875
Transfer Payments and Recharges	4.973				4.973
Gross Expenditure	12.849	0.147	0.000	0.000	12.996
Gross Income	(1.293)				(1.293)
Gross Income	(1.293)	0.000	0.000	0.000	(1.293)
Net Base Budget	11.556	0.147	0.000	0.000	11.703
Breakdown of Growth  Demographic growth based on population data Living Wage (Possible impact £11 m over next 4 years). Reviewing within the 2% increase for social care  Total Growth	0.093 0.054		-		
Breakdown of Savings		0.147	-		
Total Savings		0.000	-		
Breakdown of Other					
Total Breakdown of Other		0.000	-		
Signed: Cabinet Member	·				
Signed: Corporate Director	: 				
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017				APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Carolyn Hamblett Adult Social Care Mental Health					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	2.946	0.157			3.103	
Premises	0.002				0.002	
Transport	0.068				0.068	
Supplies and Services	2.329	0.982			3.311	
Contract Payments / Third Party	19.761				19.761	
Transfer Payments and Recharges	0.295				0.295	
Gross Expenditure	25.401	1.139	0.000	0.000	26.540	
Gross Income	(3.353)				(3.353)	
Gross Income	(3.353)	0.000	0.000	0.000	(3.353)	
Net Base Budget	22.048	1.139	0.000	0.000	23.187	
Net base budget	22.040	1.100	0.000	0.000	23.107	
Salary Growth Demographic growth based on population data Full year effect of Mental Health forensic cases part provided for in 2015/16 Living Wage (Possible impact £11 m over next 4 years). Reviewing within the 2% increase for social care Mental Health / other vulnerable adults (assumes new MH grant funding on top per Chancellor's announcement)  Total Growth	0.157 0.004 0.452 0.026	1.139	- -			
Breakdown of Savings						
Total Savings		0.000	- -			
Breakdown of Other						
Procurement Savings allocations						
Total Breakdown of Other		0.000	- -			
Signed: Cabinet Member	· 					
Signed: Corporate Director	: 					
Signed: Associate Director	: r					

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	017	APPE	NDIX 1C	
ASSOCIATE DIRECTOR:  SERVICE AREA:  SERVICE:  James Cawley  Adult Care Commissioning, Housing, Adult Safeguarding Resources, Strategy & Commissioning						
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	2.217	0.075		(0.263)	2.029	
Premises	0.008				0.008	
Transport	0.032				0.032	
Supplies and Services	0.211			0.000	0.211	
Contract Payments / Third Party	0.000				0.000	
Transfer Payments and Recharges	(0.009)				(0.009)	
Cross Evenenditure	2.450	0.075	0.000	(0.262)	2 274	
Gross Expenditure	2.459	0.075	0.000	(0.263)	2.271	
Gross Income	(0.808)	0.000	0.000	0.000	(0.808)	
Gross Income	(0.808)	0.000	0.000	0.000	(0.808)	
Net Base Budget	1.651	0.075	0.000	(0.263)	1.463	
Breakdown of Growth						
Salary Growth	0.075					
Total Growth		0.075	-			
Breakdown of Savings			=			
•						
Total Savings		0.000	-			
Breakdown of Other						
Salary Savings allocations - to be found from vacant posts	(0.163)					
Procurement Savings allocations - review of staffing structure which may result in redundancies	(0.100)					
Total Breakdown of Other		(0.263)	- -			
Signed: Cabinet Member						
Signed: Corporate Director						
Signed: Associate Director						

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	James Cawley Adult Care Commissioning, Housing, Adult Safeguarding Housing Services						
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	1.920	0.085		(0.150)	1.855		
Premises	0.828		(0.200)		0.628		
Transport	0.049				0.049		
Supplies and Services	4.053	0.250		0.000	4.303		
Contract Payments / Third Party	2.226				2.226		
Transfer Payments and Recharges	(0.376)				(0.376)		
Gross Expenditure	8.700	0.335	(0.200)	(0.150)	8.685		
Gross Income	(4.526)				(4.526)		
Gross Income	(4.526)	0.000	0.000	0.000	(4.526)		
Net Base Budget	4.174	0.335	(0.200)	(0.150)	4.159		
Breakdown of Growth  Salary Growth  Demand re Homeless from Welfare Act & Extra  Housing Needs  Total Growth	0.085 0.250	0.335	-				
		0.335	-				
Breakdown of Savings  Review of Supporting People Contract with Partners	(0.200)						
Total Savings		(0.200)	- -				
Breakdown of Other							
Salary Savings allocations- from vacant posts Procurement Savings allocations - review of staff may							
require redundancies	(0.100)						
Total Breakdown of Other		(0.150)	-				
Signed: Cabinet Member							
Signed: Corporate Director							
Signed: Associate Director							

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Public Health & P	Frances Chinemana Public Health & Public Protection Public Health Grant			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	3.306				3.306
Premises	0.000				0.000
Transport	0.051				0.051
Supplies and Services	10.649			2.161	12.810
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	2.102				2.102
Gross Expenditure	16.108	0.000	0.000	2.161	18.269
Gross Income	(16.108)			(2.161)	(18.269)
Gross Income	(16.108)	0.000	0.000	(2.161)	(18.269)
Net Base Budget	0.000	0.000	0.000	0.000	0.000
Net base budget	0.000	0.000	0.000	0.000	0.000
Breakdown of Growth					
Total Growth		0.000	- -		
Breakdown of Savings					
Total Savings		0.000	- -		
Breakdown of Other					
Public Health Grant Public Health Grant Spend		( <mark>2.161</mark> ) 2.161			
Total Breakdown of Other		0.000	- -		
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WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Frances Chinema Public Health & P Other Public Heal	ublic Protecti			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	3.564	0.184	(0.300)	(0.282)	3.166
Premises	0.018				0.018
Transport	0.125				0.125
Supplies and Services	0.226				0.226
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	(0.107)				(0.107)
Cross Evnanditure	3.826	0.184	(0.200)	(0.282)	2 420
Gross Expenditure Gross Income		0.104	(0.300)	(0.262)	(0.922)
Gross Income	(0.922)	0.000	0.000	0.000	(0.922)
Gross micome	(0.922)	0.000	0.000	0.000	(0.922)
Net Base Budget	2.904	0.184	(0.300)	(0.282)	2.506
Breakdown of Growth					
Salary Growth	0.184				
Total Growth		0.184	- -		
Breakdown of Savings					
Post Reduction in Public Protection	(0.300)				
Total Savings		(0.300)	<u>.</u>		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.282)				
Total Breakdown of Other		(0.282)	-		
Signed: Cabinet Member	•				
Signed: Corporate Director					
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Frances Chinema Public Health & P Leisure						
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	5.587	0.191		(0.050)	5.728		
Premises	0.113				0.113		
Transport	0.045				0.045		
Supplies and Services	0.856				0.856		
Contract Payments / Third Party	0.354				0.354		
Transfer Payments and Recharges	(1.200)				(1.200)		
Cross Funanditure	F 755	0.404	0.000	(0.050)	5 000		
Gross Expenditure	5.755	0.191	0.000	(0.050)	5.896		
Gross Income	(5.175)	0.000	(0.100)	0.000	(5.275)		
Gross Income	(5.175)	0.000	(0.100)	0.000	(5.275)		
Net Base Budget	0.580	0.191	(0.100)	(0.050)	0.621		
Breakdown of Growth							
Salary Growth	0.191						
Total Growth	00	0.191	-				
Breakdown of Savings			-				
Leisure Income Target	(0.100)						
Total Savings	(31133)	(0.100)	-				
Breakdown of Other		(3 2 3 )	-				
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.050) 0.000						
Total Breakdown of Other		(0.050)	- -				
Signed: Cabinet Member							
Signed: Corporate Director							
Signed: Associate Director							

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Terence Herbert Operational Child Children's Social		s				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	13.298	0.629	(0.182)		13.745		
Premises	0.000				0.000		
Transport	0.477		(0.028)		0.449		
Supplies and Services	1.459	0.139	(0.081)		1.517		
Contract Payments / Third Party	17.177	1.893	(1.505)		17.565		
Transfer Payments and Recharges	0.396		(0.107)		0.289		
Gross Expenditure	32.807	2.661	(1.903)	0.000	33.565		
Gross Income	(2.301)				(2.301)		
Gross Income	(2.301)	0.000	0.000	0.000	(2.301)		
Net Base Budget	30.506	2.661	(1.903)	0.000	31.264		
Breakdown of Growth							
Salary Growth Special Guardianship Orders - demand Staying Put - new Statutory Duty Looked After Children Price / demand Increase Contracts Inflation on Placements (1%) External Legal Fees - barrister costs	0.629 0.665 0.349 0.692 0.187 0.139						
Total Growth		2.661	- -				
Breakdown of Savings							
Domestic abuse – synergies across whole council services	(0.010)						
A range of procurement and service actions to manage demand around safeguarding and placements Reduce spend on external barristers	(1.754) (0.139)						
Total Savings	(000)	(1.903)	-				
Breakdown of Other		(11000)	-				
Total Breakdown of Other		0.000	-				
Signed Cabinet Membe							
Signed Corporate Directo	l: r						
Signed Associate Directo	l: r						

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Terence Herbert Operational Child 0-25 Service: Disa				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	7.569	0.391		(0.098)	7.862
Premises	0.003				0.003
Transport	0.207				0.207
Supplies and Services	20.353	1.600		(0.100)	21.853
Contract Payments / Third Party	7.782	1.650			9.432
Transfer Payments and Recharges	0.158				0.158
Gross Expenditure	36.072	3.641	0.000	(0.198)	39.515
Gross Income	(23.265)		(0.650)		(23.915)
Gross Income	(23.265)	0.000	(0.650)	0.000	(23.915)
Net Base Budget	12.807	3.641	(0.650)	(0.198)	15.600
Breakdown of Growth					
Salary Growth Client Transport reflecting increased demand	0.391				
(numbers / location of children mix)  Client Placement growth estimate of 18+ Client group	1.600				
for 15/16 Client Placement growth estimate of 18+ Client group	0.800				
for 16/17	0.850				
Total Growth		3.641	-		
Breakdown of Savings					
Review provision of SEN school transport Review of central SEN thresholds & staff	(0.350) (0.300)				
Total Savings		(0.650)	-		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.098) (0.100)				
Total Breakdown of Other	(61100)	(0.198)	-		
Signed: Cabinet Member					
Signed: Corporate Director	•				
Signed: Associate Director	·				

ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Terence Herbert Operational Child Early Help	ren's Service	s		
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	4.623	0.220	(0.330)	(0.074)	4.439
Premises	0.018				0.018
Transport	0.213				0.213
Supplies and Services	3.132			(0.100)	3.032
Contract Payments / Third Party	0.117				0.117
Transfer Payments and Recharges	(1.128)				(1.128)
Gross Expenditure	6.975	0.220	(0.330)	(0.174)	6.691
Gross Income	(4.708)				(4.708)
Gross Income	(4.708)	0.000	0.000	0.000	(4.708)
Net Base Budget	2.267	0.220	(0.330)	(0.174)	1.983
Breakdown of Growth					
Salary Growth	0.220				
Total Growth		0.220	-		
Breakdown of Savings					
Early help restructure to align duties and responsibilities	(0.330)				
Total Savings		(0.330)	- -		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.074) (0.100)				
Total Breakdown of Other		(0.174)	- -		
Signed: Cabinet Member					
Signed: Corporate Director					
Signed: Associate Director					

**APPENDIX 1C** 

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	Y 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Carolyn Hamblett Learning Disability Learning Disability				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	5.729	0.274		(0.150)	5.853
Premises	0.023				0.023
Transport	0.081				0.081
Supplies and Services	1.567	1.800		0.000	3.367
Contract Payments / Third Party	37.923				37.923
Transfer Payments and Recharges	3.075				3.075
Gross Expenditure	48.398	2.074	0.000	(0.150)	50.322
Gross Income	(3.129)				(3.129)
Gross Income	(3.129)	0.000	0.000	0.000	(3.129)
Net Base Budget	45.269	2.074	0.000	(0.150)	47.193
Breakdown of Growth					
Salary Growth Learning Disability Pressures Demographic growth based on population data Living Wage (Possible impact £11 m over next 4 years). Reviewing within the 2% increase for social care	0.274 1.785 (0.005)				
Total Growth	-	2.074			
Breakdown of Savings	-		-		
Total Savings	-	0.000	-		
Breakdown of Other	-		-		
Salary Savings allocations, this will be from vacant posts	(0.050)				
Procurement Savings allocations - Review of staffing structures which may result in redundancies	(0.100)				
Total Breakdown of Other	-	(0.150)	- -		
Signed: Cabinet Member					
Signed: Corporate Director	•				
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C	
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:		lia Cramp ality Assurance, Commissioning & Performance, Schools & Early Years hool Effectiveness				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	4.415	0.116		(0.260)	4.271	
Premises	0.074				0.074	
Transport	0.137				0.137	
Supplies and Services	1.185	0.084	(0.060)	(0.100)	1.109	
Contract Payments / Third Party	0.002				0.002	
Transfer Payments and Recharges	(0.057)	0.437			0.380	
Gross Expenditure	5.756	0.637	(0.060)	(0.360)	5.973	
Gross Income	(3.892)				(3.892)	
Gross Income	(3.892)	0.000	0.000	0.000	(3.892)	
Net Base Budget	1.864	0.637	(0.060)	(0.360)	2.081	
Breakdown of Growth						
Salary Growth	0.116					
Inherited balance of overheads in Children's services	0.521					
Total Growth		0.637	-			
Breakdown of Savings						
Year 2 /2 savings arising from trading CPD from HUBS and removing music service subsidies	(0.060)					
Total Savings		(0.060)	- -			
Breakdown of Other						
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.260) (0.100)					
Total Breakdown of Other		(0.360)	-			
Signed: Cabinet Member						
Signed: Corporate Director	: 					
Signed: Associate Director						

WILTSHIRE COUNCIL BUDG	ET BOOK SUMMAR	RY 2016/20	017	APPE	NDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Julia Cramp Quality Assuranc Safeguarding	Quality Assurance, Commissioning & Performance, Schools & Early Y					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	1.390	0.072	, ,	, ,	1.462		
Premises	0.021				0.021		
Transport	0.032				0.032		
Supplies and Services	0.071				0.071		
Contract Payments / Third Party	0.000				0.000		
Transfer Payments and Recharges	0.000				0.000		
Gross Expenditure	1.514	0.072	0.000	0.000	1.586		
Gross Income	(0.199)				(0.199)		
Gross Income	(0.199)	0.000	0.000	0.000	(0.199)		
Net Base Budget	1.315	0.072	0.000	0.000	1.387		
Breakdown of Growth							
Salary Growth	0.072						
Total Growth		0.072	- -				
Breakdown of Savings							
Total Savings		0.000	- -				
Breakdown of Other							
Procurement Savings allocations							
Total Breakdown of Other		0.000	- -				
	signed: lember						
	Signed: irector						
S Associate D	Signed: irector						

WILTSHIRE COUNCIL BUDGE	T BOOK SUMMAR	RY 2016/20	017	APPE	NDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Julia Cramp Quality Assurance Funding Schools	Quality Assurance, Commissioning & Performance, Schools & Early					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	0.818				0.818		
Premises	0.285				0.285		
Transport	0.000				0.000		
Supplies and Services	7.234				7.234		
Contract Payments / Third Party	0.000				0.000		
Transfer Payments and Recharges	270.824				270.824		
Gross Expenditure	279.161	0.000	0.000	0.000	279.161		
Gross Income	(279.161)				(279.161)		
Gross Income	(279.161)	0.000	0.000	0.000	(279.161)		
Net Base Budget	0.000	0.000	0.000	0.000	0.000		
Breakdown of Growth							
Total Growth		0.000	-				
Breakdown of Savings			-				
Total Savings		0.000	-				
Breakdown of Other							
Total Breakdown of Other		0.000	-				
Si Cabinet Me	gned: ember						
	gned: rector						
Si Associate Di	gned:						

**Associate Director** 

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017				APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Julia Cramp Quality Assurance, Commissioning & Performance, Schools & Early Commissioning & Performance					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	5.630	0.122	(0.063)	(0.131)	5.558	
Premises	0.020				0.020	
Transport	0.091				0.091	
Supplies and Services	24.631		(0.375)	(0.100)	24.156	
Contract Payments / Third Party	3.301		(0.150)		3.151	
Transfer Payments and Recharges	(1.313)	0.374			(0.939)	
Gross Expenditure	32.360	0.496	(0.588)	(0.231)	32.037	
Gross Income	(23.887)		(0.080)		(23.967)	
Gross Income	(23.887)	0.000	(0.080)	0.000	(23.967)	
Net Base Budget	8.473	0.496	(0.668)	(0.231)	8.070	
Breakdown of Growth						
Salary Growth Schools HR Budgets	0.122 0.374					
Total Growth		0.496	- -			
Breakdown of Savings						
Procurement Efficiencies CAMHS efficiencies Childcare Officer Team Income target Review Childrens Centre Contracts Review Family Support Services / Contract - full year saving	(0.033) (0.030) (0.080) (0.375) (0.150)					
Total Savings		(0.668)	• •			
Breakdown of Other						
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.131) (0.100)					
Total Breakdown of Other		(0.231)	-			
Signed: Cabinet Member	: r					
Signed: Corporate Director						
Signed: Associate Director	: r					

WILTSHIRE COUNCIL BUDGET BO	JUN SUIVINAR	T 2016/20	17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Alistair Cunningh Economy & Planr Economy & Planr	ing			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	7.887	0.421	(0.216)	(0.232)	7.860
Premises	0.232				0.232
Transport	0.186				0.186
Supplies and Services	1.866		(0.100)	(0.200)	1.566
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.215				0.215
Gross Expenditure	10.386	0.421	(0.316)	(0.432)	10.059
Gross Income	(6.179)		(0.263)		(6.442)
Gross Income	(6.179)	0.000	(0.263)	0.000	(6.442)
Net Base Budget	4.207	0.421	(0.579)	(0.432)	3.617
Tot Duoc Duaget	4.201	V12.1	(0.070)	(0.402)	0.017
Salary Growth  Total Growth	0.421	0.421	-		
Breakdown of Savings		<u> </u>	-		
Restructure Service to achieve savings and focus work on the Council's economic priorities and away from non					
priority areas.	(0.150)				
Re-negotiate 'Visit Wiltshire' agreement for marketing Wiltshire and DMO	(0.100)				
Move planning to cost neutral service through increased income projections	(0.250)				
Enforcement Savings contribution Increase charges / non statutory income by 10%	(0.066) (0.013)				
Total Savings		(0.579)	- -		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being					
discussed Procurement Savings allocations	(0.232) (0.200)				
Total Breakdown of Other		(0.432)	<del>-</del> -		
Signed: Cabinet Member					
Signed:					
Cornorate Director					
Corporate Director Signed:					

WILTSHIRE COUNCIL BUDGET BOOK S	OUWIWARY 201	0/201/	A	PPENDIX '	IC
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Parvis Khansari Highways & Trans Highways	sport			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	4.778	0.237	(0.067)	(0.292)	4.656
Premises	0.949				0.949
Transport	0.172				0.172
Supplies and Services	0.813				0.813
Contract Payments / Third Party	9.833	3.350			13.183
Transfer Payments and Recharges	(0.627)				(0.627)
Gross Expenditure	15.918	3.587	(0.067)	(0.292)	19.146
Gross Income	(2.007)		(0.111)		(2.118)
Gross Income	(2.007)	0.000	(0.111)	0.000	(2.118)
Net Base Budget	13.911	3.587	(0.178)	(0.292)	17.028
Salary Growth Street lighting energy bill funding gap Increasing staff to deal with drainage and flooding issues Better streetworks coordination and dealing with parking restrictions Increase gully emptying and highway flood protection Weed control to avoid damage Maintain street sweeping Maintain litter collection Maintain grounds maintenance Better play area maintenance Reintroduce Parish Stewards scheme  Total Growth  Breakdown of Savings Increase charges / non statutory income by 10%	0.237 0.200 0.180 0.100 0.250 0.320 0.410 0.880 0.720 0.190		-		
Reduce enforcement	(0.067)		_		
Total Savings		(0.178)	-		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.292)				
Total Breakdown of Other		(0.292)			
Signed: Cabinet Member	: r				
Signed: Corporate Director	:				
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Parvis Khansari Highways & Trans Transport	sport					
	Revised	Growth &	Savings &	Other	Proposed 2016/2017		
	2015/2016 (£m)	(£m)	Efficiencies (£m)	(£m)	(£m)		
Employees	1.067	0.050		(0.152)	0.965		
Premises	0.000				0.000		
Transport	0.165				0.165		
Supplies and Services	0.351			(0.200)	0.151		
Contract Payments / Third Party	17.923				17.923		
Transfer Payments and Recharges	0.000				0.000		
Gross Expenditure	19.506	0.050	0.000	(0.352)	19.204		
Gross Income	(2.069)		(0.028)		(2.097)		
Gross Income	(2.069)	0.000	(0.028)	0.000	(2.097)		
Net Base Budget	17.437	0.050	(0.028)	(0.352)	17.107		
			(0:020)	(0.002)			
Breakdown of Growth							
Salary Growth	0.050						
Total Growth		0.050	<b>-</b> -				
Breakdown of Savings							
Increase charges / non statutory income by 10%	(0.028)						
Total Savings		(0.028)	- -				
Breakdown of Other							
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed	(0.152)						
Procurement Savings allocations	(0.200)						
Total Breakdown of Other		(0.352)	- -				
Signed: Cabinet Member							
Signed: Corporate Director	: r						
Signed: Associate Director							

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017				APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Parvis Khansari Highways & Trans Car Parking	sport			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	1.239	0.063			1.302
Premises	0.136				0.136
Transport	0.005				0.005
Supplies and Services	0.183				0.183
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.000				0.000
Gross Expenditure	1.563	0.063	0.000	0.000	1.626
Gross Income	(7.666)				(7.666)
Gross Income	(7.666)	0.000	0.000	0.000	(7.666)
Net Base Budget	(6.103)	0.063	0.000	0.000	(6.040)
Breakdown of Growth					
Salary Growth	0.063				
Total Growth		0.063	- -		
Breakdown of Savings					
Total Savings		0.000	- -		
Breakdown of Other					
Procurement Savings allocations					
Total Breakdown of Other		0.000	- -		
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Sign Associate Dire	ned: ctor				

WILTSHIRE COUNCIL BUDGET BO	OOK SUMMAR	Y 2016/20	17	APPEN	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Tracy Carter Waste & Environn Waste	nent			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	6.212	0.238		(0.077)	6.373
Premises	0.039				0.039
Transport	0.020				0.020
Supplies and Services	(0.627)		(0.050)	(0.100)	(0.777)
Contract Payments / Third Party	32.128	0.900			33.028
Transfer Payments and Recharges	0.000				0.000
Gross Expenditure	37.772	1.138	(0.050)	(0.177)	38.683
Gross Income	(5.536)		(0.278)		(5.814)
Gross Income	(5.536)	0.000	(0.278)	0.000	(5.814)
Net Base Budget	32.236	1.138	(0.328)	(0.177)	32.869
Breakdown of Growth					
Salary Growth Waste (new household demand and contract inflation)	0.238 0.900				
Total Growth		1.138	- -		
Breakdown of Savings					
Stop 3rd sector policy subsidy Charging at HRCs for some items Increase charges / non statutory income by 5%	(0.050) (0.050) (0.228)				
Total Savings		(0.328)	<u>-</u>		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.077) (0.100)				
Total Breakdown of Other		(0.177)	-		
Signed: Cabinet Member					
Signed:					
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Tracy Carter Waste & Environn Environment Serv						
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	2.619	0.138	(0.067)	(0.181)	2.509		
Premises	0.190				0.190		
Transport	2.439				2.439		
Supplies and Services	0.565		(0.200)	(0.100)	0.265		
Contract Payments / Third Party	0.338				0.338		
Transfer Payments and Recharges	0.000				0.000		
Gross Expenditure	6.151	0.138	(0.267)	(0.281)	5.741		
Gross Income	(1.613)		(0.117)		(1.730)		
Gross Income	(1.613)	0.000	(0.117)	0.000	(1.730)		
Net Base Budget	4.538	0.138	(0.384)	(0.281)	4.011		
Breakdown of Growth							
Salary Growth	0.138						
Total Growth		0.138	- -				
Breakdown of Savings							
Reduction in fleet Increase non statutory income by 10% Enforcement team	(0.200) (0.117) (0.067)						
Total Savings		(0.384)	<u>.</u>				
Breakdown of Other							
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.181) (0.100)						
Total Breakdown of Other		(0.281)	- -				
Signed: Cabinet Member							
Signed: Corporate Director							
Signed: Associate Director							

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:		Laurie Bell Communications, Community Area Boards, Libra Communications & Marketing			
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	1.063	0.072	(0.110)		1.025
Premises	0.008				0.008
Transport	0.010				0.010
Supplies and Services	0.495			(0.250)	0.245
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	(0.100)				(0.100)
Gross Expenditure	1.476	0.072	(0.110)	(0.250)	1.188
Gross Income	(0.080)				(0.080)
Gross Income	(0.080)	0.000	0.000	0.000	(0.080)
Net Base Budget  Breakdown of Growth	1.396	0.072	(0.110)	(0.250)	1.108
Salary Growth	0.072				
Total Growth		0.072	- -		
Breakdown of Savings					
Review structure and vacancies in Communications	(0.110)				
Total Savings		(0.110)	- -		
Breakdown of Other					
Cancel media montioring Cancel Vulio press distribution system Reduce and review legacy budget	(0.010) (0.010) (0.230)				
Total Breakdown of Other		(0.250)	- -		
Signed: Cabinet Member					
Signed: Corporate Director	•				
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	Y 2016/20	17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Laurie Bell Communications, Communities, Are				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	1.653	0.083	(0.100)		1.636
Premises	0.170				0.170
Transport	0.060				0.060
Supplies and Services	0.433	0.350		(0.240)	0.543
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	(0.400)		(0.156)		(0.556)
Gross Expenditure	1.916	0.433	(0.256)	(0.240)	1.853
Gross Income	0.000				0.000
Gross Income	0.000	0.000	0.000	0.000	0.000
Net Base Budget	1.916	0.433	(0.256)	(0.240)	1.853
Breakdown of Growth					
Salary Growth	0.083				
Prior year changes needing amending due to legislative change	0.350				
Total Growth		0.433	- -		
Breakdown of Savings					
Health & well being team capitalisation of staff	(0.156)				
Review communities and marketing staffing budgets	(0.100)				
Total Savings		(0.256)			
Breakdown of Other					
Reduction in area boards grant	(0.240)				
Total Breakdown of Other		(0.240)	- -		
Signed Cabinet Membe	l: r				
Signed					
Signed Associate Directo	l:				

WILTSHIRE COUNCIL BUDGET E	BOOK SUMMAR	RY 2016/20	017	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Laurie Bell Communications, Libraries, Heritage		Area Boards, L	ibraries, Heri	tage & Arts
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	4.288	0.193	(0.325)		4.156
Premises	0.007				0.007
Transport	0.045				0.045
Supplies and Services	1.055	0.150	(0.517)	(0.260)	0.428
Contract Payments / Third Party	0.008				0.008
Transfer Payments and Recharges	(800.0)				(0.008)
Gross Expenditure	5.395	0.343	(0.842)	(0.260)	4.636
Gross Income	(1.724)				(1.724)
Gross Income	(1.724)	0.000	0.000	0.000	(1.724)
Not Page Budget	2 674	0.242	(0.942)	(0.260)	2.042
Net Base Budget	3.671	0.343	(0.842)	(0.260)	2.912
Breakdown of Growth					
Salary Growth Prior year changes needing amending due to legislative change	0.193 0.150				
Total Growth		0.343	- -		
Breakdown of Savings					
Review Libraires heritage and arts One year reduction in Book Fund	(0.325) (0.517)				
Total Savings		(0.842)			
Breakdown of Other					
Reduce grant funding to arts organisations Reduce grants to museums Review City Hall budgets	(0.040) (0.020) (0.200)				
Total Breakdown of Other		(0.260)	-		
Signed Cabinet Membe					
Signed Corporate Directo					
Signed Associate Directo					

WILISHIRE COUNCIL BUDGET B	OOK SUMMAN	RT 2016/20	J17	APPE	INDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Robin Townsend Corporate Function Corporate Function				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	4.669	0.261	(0.036)	(0.398)	4.496
Premises	0.004				0.004
Transport	0.077				0.077
Supplies and Services	1.334		(0.164)	0.000	1.170
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	(0.118)				(0.118)
Gross Expenditure	5.966	0.261	(0.200)	(0.398)	5.629
Gross Income	(0.752)		0.000		(0.752)
Gross Income	(0.752)	0.000	0.000	0.000	(0.752)
Net Base Budget	5.214	0.261	(0.200)	(0.398)	4.877
Breakdown of Growth					
Salary Growth	0.261				
Total Growth		0.261	- -		
Breakdown of Savings					
Combination of reduction in VCS grants; operational budgets and review of partnership funding	(0.200)				
Total Savings		(0.200)	- -		
Breakdown of Other					
Salary Savings - removal of vacant posts Combination of removal of vacant posts, VR and	(0.198)				
amendments to structure	(0.200)				
Total Breakdown of Other		(0.398)	- -		
Signed Cabinet Member					
Signed Corporate Director					
Signed Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017 APPENDIX 1C

WILTSHIRE COUNCIL BUDGET B	LTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017		APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Michael Hudson Finance Finance, Revenue	es & Benefits	& Pensions		
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	6.902	0.316	(0.150)	(0.438)	6.630
Premises	0.000				0.000
Transport	0.065				0.065
Supplies and Services	7.564			(0.100)	7.464
Contract Payments / Third Party	0.030				0.030
Transfer Payments and Recharges	0.662				0.662
Gross Expenditure	15.223	0.316	(0.150)	(0.538)	14.851
Gross Income	(12.405)		(0.100)	0.771	(11.734)
Gross Income	(12.405)	0.000	(0.100)	0.771	(11.734)
Net Base Budget	2.818	0.316	(0.250)	0.233	3.117
Breakdown of Growth					
Salary Growth	0.316				
Total Growth		0.316	<u>.</u> -		
Breakdown of Savings					
Credit card charges (note nil charge for use of Debit Cards) Restructure accountancy	(0.100) (0.150)				
Total Savings		(0.250)	- -		
Breakdown of Other					
Effect of provisional Settlement on admin grant Salary Savings allocations to be found from a restructure within the Revenues and Benefits team, including removal of duplication of services across	0.771				
the council.	(0.338)				
Restructure accountancy Procurement Savings from audit fees (internal and external)	(0.100)				
Total Breakdown of Other		0.233	- -		
Signed Cabinet Membe					
Signed Corporate Director					
Signed Associate Director					

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Michael Hudson Finance Revenues & Bene	efits - Subsidy	,		
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	0.000				0.000
Premises	0.000				0.000
Transport	0.000				0.000
Supplies and Services	0.000				0.000
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	118.126				118.126
Gross Expenditure	118.126	0.000	0.000	0.000	118.126
Gross Income	(118.126)		(0.500)		(118.626)
Gross Income	(118.126)	0.000	(0.500)	0.000	(118.626)
Net Base Budget	0.000	0.000	(0.500)	0.000	(0.500)
Breakdown of Growth					
Total Growth		0.000	• •		
Breakdown of Savings					
Benefit & Fraud subsidy assumption	(0.500)				
Total Savings		(0.500)	- -		
Breakdown of Other					
Total Breakdown of Other		0.000	- -		
Signed Cabinet Membe					
Signed Corporate Directo					
Signed					

**Associate Director** 

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	lan Gibbons Legal & Governan Legal & Governan				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	3.770	0.190		(0.160)	3.800
Premises	0.001				0.001
Transport	0.045				0.045
Supplies and Services	0.565	0.400	(0.010)	(0.056)	0.899
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.094				0.094
Gross Expenditure	4.475	0.590	(0.010)	(0.216)	4.839
Gross Income	(2.122)		(0.110)	(0.100)	(2.332)
Gross Income	(2.122)	0.000	(0.110)	(0.100)	(2.332)
Net Base Budget	2.353	0.590	(0.120)	(0.316)	2.507
Breakdown of Growth					
Salary Growth Prior year changes needing amending due to change direction / policy	0.190 0.400				
Total Growth		0.590	- -		
Breakdown of Savings					
Supplies and Services Income from Neighbourhood Planning referenda Increased income from efficencies	(0.010) (0.030) (0.080)				
Total Savings		(0.120)	- -		
Breakdown of Other					
Restructure legal and governance Military inquest monies no longer required Increased income from efficencies	(0.160) (0.056) (0.100)				
Total Breakdown of Other		(0.316)	- -		
Signed Cabinet Member					
Signed Corporate Director	: r				
Signed Associate Director					

WILTSHIRE COUNCIL BUDGET B	BOOK SUMMARY 2016/2017			APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Barry Pirie People & Busines Human Resource		tional Developi	nent		
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)	
Employees	4.817	0.220	(0.200)	(0.041)	4.796	
Premises	0.000				0.000	
Transport	0.030				0.030	
Supplies and Services	0.283				0.283	
Contract Payments / Third Party	0.000				0.000	
Transfer Payments and Recharges	0.001				0.001	
Gross Expenditure	5.131	0.220	(0.200)	(0.041)	5.110	
Gross Income	(1.918)				(1.918)	
Gross Income	(1.918)	0.000	0.000	0.000	(1.918)	
Net Base Budget	3.213	0.220	(0.200)	(0.041)	3.192	
Breakdown of Growth						
Salary Growth	0.220					
Total Growth		0.220	-			
Breakdown of Savings			-			
Reduce team structure	(0.200)					
Total Savings		(0.200)	-			
Breakdown of Other						
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed	(0.041)					
Total Breakdown of Other		(0.041)	- -			
Signed: Cabinet Member						
Signed: Corporate Director						
Signed: Associate Director						

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Barry Pirie People & Busines Business Service				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	3.394	0.161		(0.160)	3.395
Premises	0.401				0.401
Transport	0.252				0.252
Supplies and Services	1.436				1.436
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	(0.051)				(0.051)
Gross Expenditure	5.432	0.161	0.000	(0.160)	5.433
Gross Income	(2.062)		(0.010)		(2.072)
Gross Income	(2.062)	0.000	(0.010)	0.000	(2.072)
Net Base Budget	3.370	0.161	(0.010)	(0.160)	3.361
Breakdown of Growth					
Salary Growth	0.161				
Total Growth		0.161	- -		
Breakdown of Savings					
Increase charges / non statutory income by 10%	(0.010)				
Total Savings		(0.010)	- -		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.160)				
Total Breakdown of Other		(0.160)	- -		
Signed: Cabinet Member					
Signed: Corporate Director					
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Barry Pirie People & Busines Strategic Asset &		nagement		
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	2.818	0.132		(0.025)	2.925
Premises	12.669			(0.200)	12.469
Transport	0.036				0.036
Supplies and Services	0.798				0.798
Contract Payments / Third Party	0.056				0.056
Transfer Payments and Recharges	(0.071)				(0.071)
Cross Evnanditure	16.306	0.132	0.000	(0.225)	46 242
Gross Expenditure Gross Income	(4.152)	0.132	(0.250)	(0.225)	16.213 (4.402)
Gross Income	(4.152)	0.000	(0.250)	0.000	(4.402)
Gross medine	(4.132)	0.000	(0.230)	0.000	(4.402)
Net Base Budget	12.154	0.132	(0.250)	(0.225)	11.811
Breakdown of Growth					
Salary Growth	0.132				
Total Growth		0.132			
Breakdown of Savings					
Police charge correction	(0.250)				
Total Savings		(0.250)	<u>.</u>		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.025) (0.200)				
Total Breakdown of Other		(0.225)	- -		
Signed: Cabinet Member					
Signed: Corporate Director					
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET B	OOK SUMMAR	RY 2016/20	)17	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Barry Pirie People & Busines Information Servi				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	4.498	0.226		(0.025)	4.699
Premises	0.000				0.000
Transport	0.027				0.027
Supplies and Services	6.273	0.600	(0.300)		6.573
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.000				0.000
Gross Expenditure	10.798	0.826	(0.300)	(0.025)	11.299
Gross Income	(0.507)		(0.505)		(1.012)
Gross Income	(0.507)	0.000	(0.505)	0.000	(1.012)
Net Base Budget	10.291	0.826	(0.805)	(0.025)	10.287
Breakdown of Growth  Salary Growth  Prior year changes needing amending due to change direction / policy	0.226 0.600				
Total Growth		0.826	- -		
Breakdown of Savings					
Police charge correction Stop work at home subsidy (15-16) Increase charges / non statutory income by 10%	(0.500) (0.300) (0.005)				
Total Savings		(0.805)	- -		
Breakdown of Other					
A reduction is being found from removing vacancies, specific service reviews and restructures still being discussed Procurement Savings allocations	(0.025)				
Total Breakdown of Other		(0.025)	- -		
Signed: Cabinet Member					
Signed: Corporate Director					
Signed: Associate Director					

WILISHIRE COUNCIL BUDGET E	SOUR SUIVINA	KY 2016/20	) 1 <i>1</i>	APPE	NDIX 1C
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Robin Townsend Corporate Directo Corporate Directo				
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees	0.652	0.026			0.678
Premises	0.033				0.033
Transport	0.010				0.010
Supplies and Services	0.133				0.133
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.000				0.000
Gross Expenditure	0.828	0.026	0.000	0.000	0.854
Gross Income	(0.027)				(0.027)
Gross Income	(0.027)	0.000	0.000	0.000	(0.027)
Net Base Budget	0.801	0.026	0.000	0.000	0.827
Breakdown of Growth					
Salary Growth	0.026				
Total Growth		0.026	- -		
Breakdown of Savings					
Total Savings		0.000	-		
Breakdown of Other					
Procurement Savings allocations					
Total Breakdown of Other		0.000	- -		
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APPENDIX 1C

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017

ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:	Robin Townsend Corporate Director Members Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings &		
	2015/2016 (£m)	Investment			
	0.077	(~)	Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)
Employees					0.077
Premises	0.021				0.021
Transport	0.105				0.105
Supplies and Services	1.803				1.803
Contract Payments / Third Party	0.000				0.000
Transfer Payments and Recharges	0.000				0.000
Gross Expenditure	2.006	0.000	0.000	0.000	2.006
Gross Income	0.000				0.000
Gross Income	0.000	0.000	0.000	0.000	0.000
Net Base Budget	2.006	0.000	0.000	0.000	2.006
Breakdown of Growth					
Total Growth		0.000			
Breakdown of Savings					
Total Savings		0.000	·		
Breakdown of Other					
Procurement Savings allocations					
Total Breakdown of Other		0.000	-		
			•		
Signed: Cabinet Member					
Signed: Corporate Director					
Signed: Associate Director					

WILTSHIRE COUNCIL BUDGET BOOK SUMMARY 2016/2017					APPENDIX 1C		
ASSOCIATE DIRECTOR: SERVICE AREA: SERVICE:		Cawley ng Revenue Account (HRA) ng Revenue Account (HRA)					
	Revised 2015/2016 (£m)	Growth & Investment (£m)	Savings & Efficiencies (£m)	Other (£m)	Proposed 2016/2017 (£m)		
Employees	3.081	0.130			3.211		
Premises	4.385				4.385		
Transport	0.146				0.146		
Supplies and Services	1.455				1.455		
Contract Payments / Third Party	0.013				0.013		
Transfer Payments and Recharges	15.559				15.559		
Gross Expenditure	24.639	0.130	0.000	0.000	24.769		
Gross Income	(26.136)	0.392			(25.744)		
Gross Income	(26.136)	0.392	0.000	0.000	(25.744)		
Net Base Budget	(1.497)	0.522	0.000	0.000	(0.975)		
Breakdown of Growth							
Rent adjustment due to rent capping Salary Growth	0.392 0.130						
Total Growth		0.522	- -				
Breakdown of Savings							
Total Savings		0.000	- -				
Breakdown of Other							
Total Breakdown of Other		0.000	<del>-</del> -				
Sign Cabinet Memi	ed: ber						
Sign							
Sign Associate Direc	ed: ctor						